

UNIVERSITY COURT

CONFIRMED Minutes of the meeting held on 2 October 2019.

PRESENT

IN ATTENDANCE

Gordon Craig	Head of Planning
Malcolm Cutt	Director of Operations and Finance
Professor Brigid Daniel	Dean of School of Arts, Social Sciences and Management
Irene Hynd	University Secretary (SecretaryT6a2ig)

2 CONFLICTS OF INTEREST

No conflicts of interest were declared.

3 DETERMINATION OF OTHER COMPETENT BUSINESS

No other items of competent business had been identified, and there was no business arising from the items provided for information.

Members noted the adoption of standard cover sheets for Court papers as an action arising from the annual effectiveness review conducted earlier in the year.

4 Court Standing Orders

Members ADOPTED revised Standing Orders (Court (19) 32), previously approved by the Court at its meeting of 26 June 2019, subject to one further amendment advised at Standing Order 11.11 (Appointment of Chair).

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The Vice-Chair advised that there were no matters to report that were not listed already on the agenda.

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The Principal thanked members for their warm welcome, and expressed his delight at being appointed to the role. In the period since his appointment, he had been impressed immensely by the enthusiasm and commitment of the staff and students with whom he had met.

The Principal indicated the principal of C

Members were advised that it was proposed to build on the Strategy undertaken by the Court earlier in the year by conducting a further refresh of the document. The Principal suggested that the refresh would be an evolution of the current strategy, with the expectation that much of the current content, focus and values would remain. However, it was likely that a number of changes would be introduced to reflect the extent and pace of change internally and externally since the existing strategy was developed in 2015. This would include more explicit recognition of the need to secure the

A full analysis of the final out-turn position, and of the main variances against budget, would be provided to the Finance and Estates Committee at its meeting on 5 November, and to the Court at its meeting on 27 November 2019

8.2 Income strategy

Members received paper Court (19) 35, which provided an analysis of the various categories of income currently generated by the University, and identified areas that could

2. That the Acceptance by the Signatories of the Letter of Variation and all the terms and conditions thereof and all of the amendments made to the Facility Agreement thereby are hereby ratified and confirmed with retrospective effect: and
3. That the Bank is authorised to act in all matters concerning the Facility (as defined in the Letter of Variation) as amended by the Letter of Variation upon instruction from the Borrower, in its capacity as Borrower of the Facility, signed in accordance with current from time to time and any such instructions given prior to the date of this meeting are hereby ratified and confirmed with retrospective effect.

Further information was requested on the implications of resolution number three.

no new key performance indicators would be introduced, but that the current suite would continue to be monitored so as to ensure that there were no gaps in understanding of the

11.3 National Student Survey (NSS) 2019

Members received paper Court (19) 43, which reported on performance in the National Student Survey (NSS) 2019. Members NOTED that:

- The overall response rate was 81%, which represented the highest response rate to date for the University.
- The score for overall satisfaction remained at 82%, which was marginally below the Scottish and UK averages (both 84%) and 1% o

- *Rule 18:*

18 SENIOR MANAGEMENT REMUNERATION COMMITTEE

Members RECEIVED the Unconfirmed minutes of the Senior Management Remuneration Committee meeting held on 25 September 2019 (SMRC (19) MINS 01), which had been tabled at the meeting.

Members APPROVED the recommendation from the Committee concerning an